



Communique

Child and Adolescent Health Service Board

This Communique highlights key discussions from the Child and Adolescent Health Service (CAHS) Board's September 2022 meeting as well as other important information.

The eighth Board Meeting for 2022 was held on 1 September 2022 via MS Teams.

Consumer Engagement

The Board welcomed the Chair, Consumer Advisory Committee to the meeting and discussed CAC key priorities including:

- strengthening of the consumer voice in service delivery development and opportunities for this within the design of the Women's and Newborns Hospital;
- translation of Oncology related concerns into actions; and
- provision of paediatric emergency services closer to home instead of directing consumers to PCH by default.

The Board discussed Complaints and Compliments related to:

- management of children presenting to PCH with recurrent fevers; and
- management of children undergoing MRI and X-ray under sedation.

In addition, the Board reviewed data outlining consumer complaints related to ED presentations.

The Board noted additional information related to:

1. Care Coordination for rural/regional families including resource management, optimisation of multiple appointments and referrals to local health services;
2. Review of the Connect Care program for Kids;
3. ED discharge summaries;
4. Enhancement of WebPAS to support care coordination; and
5. CAHS PARROT Chart performance and auditing.

Key Issues Reports

The Board discussed key issues within CAHS including:

1. COVID

The Board noted increased PCH activity related to RSV and decreasing COVID activity. The Board were advised of transition of services to business as usual with the implementation of the Blue SAR.

2. CAMHS



Healthy kids, healthy communities

Compassion

Excellence

Collaboration

Accountability

Equity

Respect

Neonatology | Community Health | Mental Health | Perth Children's Hospital

The ED CAMHS updated the Board regarding:

- workforce recruitment for CAMHS including appointment of psychiatrists;
- Community CAMHS reform and performance; and
- ICA Taskforce activity.

The ED CAMHS identified the need to undertake a deep dive into the gender diversity services including the current services, legislation impact, current risks and legal implications.

3. Community Health

The ED Community Health updated the Board regarding:

- Endorsement of establishing a Select Committee investigating Child Development Services in WA;
- Draft CDS current state analysis report; and
- Activity related to 2year old Child Health Checks.

4. PCH and Neonatology

The ED PCH updated the Board regarding:

- access to ICT and the opportunity to influence clinical care;
- opportunities to release staff to use their clinical skills via review and streamlining efforts;
- organisational culture including a willingness to do things differently;
- opportunity to review workforce capability with view to a “grow our own” strategy; and
- opportunity for upskilling of staff, succession planning and the next generation of leadership.

Major Projects

The Board discussed updates on major projects including:

1. Midland and Murdoch Community Hubs

The Board were updated regarding the progress and flagged budget submissions for mid-year reviews for both Midland and Murdoch Community Hubs.

2. WA Children's Hospice

The Board noted the update provided regarding the progress of the WA Children's Hospice.

3. Infrastructure

The EDPICM provided an update regarding:

- Progress in development of a digital medical record;
- Review of the cleaning of community facilities;
- Transfer of security services from NMHS to CAHS;
- Progress against cladding replacement works;

- Medical Equipment Replacement Plan; and
- Update regarding outdoor space.

Regular Reports

The Board was provided with Clinical Incident and Recommendations Reports and discussed:

- Neonatology review of sepsis cases; and
- Current SAC1 investigations

The Board was provided with the Balanced Scorecard and discussed:

- current activity including WEAT and WEST performance;
- CAHS immunisation rates; and
- time to first appointment with the GDS.

The Board resolved to endorse the CAHS Strategic Plan with final editing as highlighted by the Board.

Chief Executive Report

The Board noted the Chief Executive report and discussed:

- the ongoing coronial inquest into the death of Aishwarya Aswath and the actions required on its completion;
- progression of the AREST/CF project;
- accessibility of neonatal interpreter services;
- the development of the Statewide Paediatric Plan.

Board Committees

The Board received reports from its four Standing Committees as follows:

1. Safety and Quality Committee

The Board noted the Safety & Quality Chair Report and draft minutes of the meeting 9 August 2022 and discussed:

- CAHS readiness for short notice assessments;
- Organisational management of policies; and
- Referral of activity data to the Finance Committee.

2. Finance Committee

The Board noted the Finance Committee Chair Report and draft minutes of the meeting 23 August 2022 and resolved to endorse the following Committee Recommendations:

- To endorse the 2021-22 CAHS Financial Statements and KPIs; and
- To endorse the 2022 -23 CAHS Bookable Spaces Fee Schedule.

The Board discussed the 2022-23 CAHS Budget forecast including strategies for addressing any potential deficit.

3. *Audit and Risk Committee*

The Board noted the Audit and Risk Committee Chair Report and minutes of the 15 August 2022 meeting and resolved to endorse the following Committee Recommendation:

- to endorse closures of AHR6 and AHR 8, which were classified as high-risk recommendations;
- to endorse postponing the audit of Effectiveness of the Recommendations following the Death of Aishwarya Aswath, from Q1 2022/23 subject to further review in Q3 2022/23; and
- to endorse the downgrading of the high ratings attributed to Risks 2747 and 3408.

4. *People, Capability and Culture Committee*

The Board noted minutes of the People, Culture and Capability Committee meeting on 16 August 2022 and resolved to endorse the Committee Recommendation to reallocate *ACTION [2777]: That the EDCS provide a deep dive report on leave liability movement* to the Finance Committee.

5. **Board and Committee Chairs Meeting**

The Board noted the minutes of the Board and Committee Chairs meeting held 16 August 2022.

Board Chair Activity

The Board Chair attended the Board and Committee meetings in July 2022 and maintained regular meetings with the Minister for Health, Director General and Chief. The Board Chair provided significant support to the A/Chief Executive upon her appointment.

The Board Chair attended the Coronial Inquest into the death of Aishwarya Aswath providing communication to the Board, CAHS Chief Executive and Director General.

The Board attended a performance development session with Deloitte entitled Senior Leadership Alignment.

The Board Chair attended meetings with:

- the ED PCH and Neonatology;
- Independent Oversight Committee – Child safeguarding organisations;
- ICA Ministerial Oversight Committee meeting
- Office of the Auditor General Exit Meeting

The Board Chair continued to take a key role in:

- Department of Health Level 3 Intervention;
- Development of the CAHS Strategic Plan;
- Progress of recommendations from the Independent Inquiry into PCH; and
- COVID-19 activities.

Next Meeting

The Board will meet again on Thursday 6 October 2022

Dr Rosanna Capolingua

BOARD CHAIR

CHILD AND ADOLESCENT HEALTH SERVICE

08 September 2022